

University of Massachusetts Boston

Summary:

- FY21 Capital Budget
- FY21-25 Capital Plan



University of Massachusetts

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FY21-25 UMB 5-Year Capital Plan:

\$293.9M

- DCAMM (State Bond-funded, SDQD Project/Critical Repairs) \$55.3M
- UMBA (UMASS Bond-funded, SDQD Project) \$103.6M
- Vendor funded \$2.1M
- Local Funding future years (critical repair match/multi-year) \$111.9M
 - Critical repair match/multi-year \$18.4M
 - Local reserve future years (cash available Depr. Vs Prin.) \$93.5M
- Local Funding Sources FY21 (Local Cash): \$20.9M
 - The FY21 Capital Plan has been developed with the goal of remaining within the available cash generated by depreciation of \$20.9M
 - \$1.2M of local expenses that have already been encumbered from previously approved projects
 - \$15.0M of anticipated expenses from previously approved projects that have not yet been started
 - \$3.5M of requested new expenses

FY21-25 UMB 5-Year Capital Plan -

\$293.9M

VC/Dean	Funding Source	FY20 pre-approved Budget	Budget Loaded in PeopleSoft	Project Spent/Committed to date	Project to Date Exp	Encumbered FY21 expense	FY21 Requested Cashflow	FY21 Requested Cashflow	Total 5 Year Capital Plan
Local/GOF Funding Sources									
Athletics	Local	389,275	290,000	118,964	118,964	-	580,311	580,311	580,311
Campus Services	Local	381,900	250,000	137,675	92,503	45,172	244,225	244,225	289,397
Facilities	Local	36,288,966	9,525,356	5,820,524	4,885,022	935,502	14,023,993	14,023,993	32,715,087
GRPA	Local	25,000	-	-	-	-	25,000	25,000	25,000
IT	Local	4,606,262	761,643	701,380	677,176	24,204	2,093,354	2,093,354	2,287,558
LA	Local	-	-	-	-	-	72,353	72,353	101,603
Library	Local	-	-	-	-	-	94,872	94,872	94,872
Nursing	Local	485,383	66,725	38,971	-	38,971	540,778	540,778	579,749
School for Environment	Local	22,000	-	-	-	-	110,494	110,494	110,494
Sciences & Math	Local	113,100	-	-	-	-	789,920	789,920	1,125,920
Student Affairs	Local	124,993	75,000	32,829	32,829	-	175,007	175,007	325,007
VCAF	Local	75,000	-	-	-	-	75,000	75,000	75,000
VPASS	Local	-	-	-	-	-	-	-	-
VPR	Local	256,702	16,220	16,220	16,220	-	773,359	773,359	773,359
Contingency remaining funds from deprecia	Local	N/A	N/A	N/A	N/A	-	287,486	287,486	93,783,644
Total Local Cash		42,768,581	10,984,944	6,866,562	5,822,714	1,043,848	19,886,152	19,886,152	132,867,000
Other Funding Sources									
	DCAMM	91,176,709	80,135,522	79,517,851	46,890,261	32,627,590	-	4,719,464	55,326,454
	UMBA	188,054,600	188,054,600	113,153,659	78,309,513	34,844,146	-	41,468	103,569,208
	Vendor	2,100,000	-	-	-	-	-	-	2,100,000
Total		324,099,890	279,175,066	199,538,072	131,022,488	68,515,585	19,886,152	24,647,084	293,862,663

DCAMM (State Bond-funded):

\$55.3M

- DCAMM (State Bond-funded)
 - SDQD Project \$31.2M
 - Remaining DCAMM funded portion of SDQD project
 - Critical Repairs \$24.1M
 - DCAMM portion of Sightlines identified critical repair projects related to deferred maintenance on the Boston campus
 - Major projects include Healey Sprinkler & Fire Alarm system, Exterior doors, Quinn Roof, Healey Transformer, Wheatley Façade repairs

UMBA (UMASS Bond-funded):

\$103.6M

- SDQD Project \$100.2M
 - Remaining bond funded portion of SDQD
- Remaining garage spend \$2.4M
 - Closeout of garage project, this represents remaining funds, however this amount may not be required to be spent
- Remaining elevator renovations \$1.0M
 - Closeout expenses for elevator renovations project, this represents remaining funds, however this amount may not be required to be spent

Vendor Funded

\$2.1M

- Dining Services \$2.1M
 - Contractual agreement with Sodexo by which they supply funds of \$2.1M for the campus to invest in capital equipment with the goal of increasing revenue in dining services

Local Funded Future Years

\$111.9M

- Critical Repair Match \$14.8M
 - Campus portion of Sightlines identified critical repair projects related to deferred maintenance on the Boston campus
 - Major projects include Healey Sprinkler & Fire Alarm system, Exterior doors, Quinn Roof, Healey Transformer, Wheatley Façade repairs
- Multi-year projects \$3.6M
 - Major component is the completion of phase 2 of the McCormack roof at \$2.5M, there is also \$0.5M for continuation of the UCRR retrocommission and Wheatley roof, and \$0.2 million for ongoing analog to digital classroom work
- Reserve from depreciation vs. principle \$93.5M over term of the 5-year plan.

Local FY21 Capital Budget:

\$20.9M

- Local capital projects were prioritized and categorized into 5 specific categories:
 1. Life Safety - Expenses related ensuring a safe campus environment, or eliminating risk of potential life safety issues from existing campus infrastructure
 2. COVID19 Response - Expense directly related to responding to responding to the pandemic
 3. Positive Impact on operating - Expenses that directly impact revenue streams
 4. Other, N/A - All other capital expenses mostly related to ongoing maintenance of infrastructure
 5. Contingency – Remaining available funds from depreciation vs. interest

VC/Dean	Funding Source	FY20 pre-approved Budget	Budget Loaded in PeopleSoft	Project Spent/Committed to date	Project to Date Exp	Encumbered FY21 expense	FY21 Requested Cashflow	FY21 total expenditure
Total Life Safety	-	19,184,441	7,514,480	5,042,397	4,167,729	874,668	11,668,245	12,542,913
Total COVID19 Response	-	300,000	300,000	62,139	46,585	15,554	743,861	759,415
Total Positive Impact on Operating	-	10,657,830	332,945	192,866	108,724	84,143	2,736,962	2,821,105
Total N/A	-	12,633,864	2,712,519	1,570,239	1,267,147	303,092	4,388,010	4,691,102
Contingency remaining funds from depreciation		N/A	N/A	N/A	N/A	-	115,465	115,465
Total Local Funding		42,776,135	10,859,944	6,867,641	5,590,184	1,277,457	19,652,543	20,930,000

Local Funding FY21 - Life Safety:

\$12.5M

- \$7.0 million is planned for the McCormack roof. Currently the McCormack roof is failing causing further structure damage to the building and damage to contents of labs and other rooms. The roof is currently being held down by sand bags to prevent total displacement.
 - The full project amount is \$9.5 million. The project is split in two phases, phase 1 is planned to be complete in FY21, phase 2 will begin in FY21 and conclude in FY22.
- \$4.5M is planned for SDQD enabling local capital projects. SDQD has been ranked as the top life/safety concern in the state of Massachusetts.
 - Projects include Machine shop (\$1.8M), relocation of Clark center offices (\$1.1M), REAB (<\$0.1M), IHUB (\$1.0M), Equipment room relocation (\$0.2M), greenhouse relocation (\$0.4M), and other SDQD University expenses (\$0.1M)
- \$0.3M is planned for Clark Center security integration of the OneCard system. This project was originally proposed due to a breach and is vital given the addition of the residence halls
- \$0.3M is planned for emergency response including upgrades to the emergency blue light system around campus used to alert the community to emergencies
- All other projects are planned to address slip/trip/fall and other hazards present on campus

Local Funding FY21 - COVID19 Response: \$0.8M

- \$0.5M is planned for Classroom/Lab/Office modifications in response to the pandemic
- \$0.3M is planned for HVAC modifications in response to the pandemic

Local Funding FY21 - Positive Impact on Operating: \$2.8M

- \$2.1M is planned for revenue operations in Academic Affairs related to labs and research. All projects are to be funded from carry-forward in lab fee and research trust funds. There are a total of 33 planned equipment purchases/projects and the values range from \$6k to \$300k. These projects are intended to enhance revenue generating operations of research and student experience in the labs.
- \$0.4M is planned for facilities upgrades to enhance efficiency. Projects are for building controls and building sub-metering, these projects have been ongoing and are expected to continue past FY21
- \$0.2M is planned for parking equipment designed to enhance technology in the West and Campus Center garages and surface parking lots. These upgrades have been ongoing and allow for use of the OneCard to pay for parking creating efficiencies in revenue collections, maintenance and staffing needs.
- \$0.1M is planned for upgrades to equipment in dining services. The plan will enhance the experience of both students and employees who utilize dining services and is designed to keep the equipment up to date with current standards.

Local Funding FY21 - All other projects (N/A): \$4.7M

- \$2.6M is planned for facility upgrades/repairs and some projects have funding enhanced by a DCAMM match. These projects will enhance the current status of our facilities infrastructure and have been identified as priorities by the facilities team in FY21.
 - Major projects include ISC retro-commission/upgrades, Clark rink chiller (continuing into FY21), S&S generator, Quinn roof work (continuing into FY21), S&S loading dock, saltwater pump house valve, UCRR retro-commission, Wheatley roof work, flag poles, and abatement meters
- \$1.8M is planned for a network refresh in IT. This project is designed to keep the campus network up to date and avoid the potential risk of the campus network utilizing obsolete technology.
- \$0.3M is planned for various smaller projects around campus that include classroom

Improvements and Goals

- Improvements:
 - Review of Proposed Department Projects by IT/Facilities

- Goals:
 - Annual narrative/report on capital budget and 5 year plan
 - Capturing restricted capital in this plan
 - Forcing review of restricted capital by IT/Facilities as above